

SAMHI Hotels Ltd.

CIN:

L55101DL2010PLC211816 Regd. Office: Caspia Hotels Delhi, District Centre Crossing, Opp. Galaxy Toyota Outer Ring Road, Outer Ring Rd., Haider Pur, Shalimar Bagh, Delhi-110088. February 02, 2024

BSE Limited Corporate Relationship Department

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400 001 Maharashtra, India Scrip Code: 543984 National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (East) Mumbai – 400 051 Scrip Code: SAMHI

Sub: Investor Presentation for Quarter 3 – FY 24

Dear Sir / Madam,

Please find attached herewith Investor Presentation on the performance of the Company for the Quarter 3 – FY 24.

This information is also being uploaded on the website of the Company i.e. https://www.samhi.co.in/

You are hereby requested to take the above information on record.

Thanking You.

Yours faithfully,

For **SAMHI Hotels Limited**

Sanjay Jain Senior Director- Corporate Affairs, Company Secretary and Compliance Officer

Correspondence: SAMHI Hotels Ltd. 14th Floor, Building 10C, Cyber City, Phase II, Gurgaon 122002, Haryana, INDIA

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SAMHI Hotels Ltd

Investor Presentation – Q3FY24

Q3 FY24 Highlights



RevPAR¹

₹4,248 + 20.3% YoY Total Income

₹2,733mn + 39.5% YoY

Consol. EBITDA (pre-ESOP)

₹1,019mn +51.4% YoY

PBT (before exceptional itmes)

₹(60)mn

Strategic milestone of ₹1,000mn Consolidated EBITDA (pre-ESOP) achieved

20.3% YoY growth in RevPAR

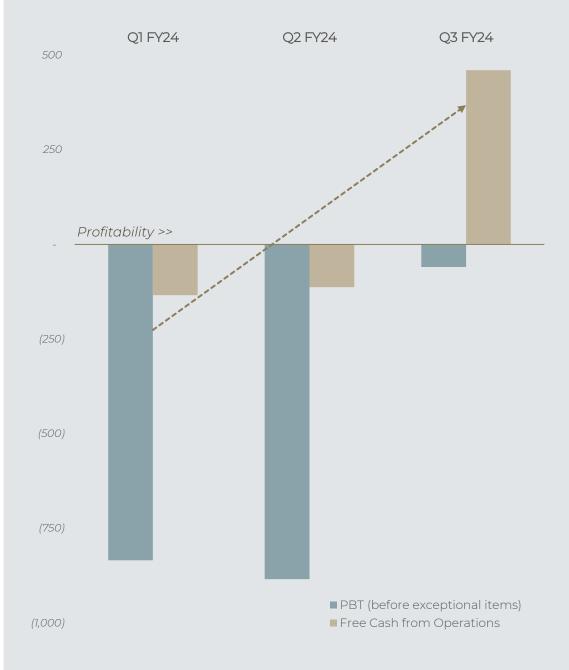
Same store growth & positive impact of ACIC acquisition led to strong growth in income and EBITDA

Full integration of ACIC, on-going growth pipeline and continued strong performance sets path for a robust FY2025

Rapid transformation

	Pre-IPO	
	Q2-FY24	
EBITDA	739	
ESOP / one time	(198)	
Finance cost	(1,146)	
Depreciation	(279)	
PBT (before exceptional items)	(885)	
Free Cash from Operations ¹	(113)	

Post IPO





HI: 31 Hotels, 4,801 rooms, 13 cities & 8 brands

#Rooms/%



Note: Figures as on December 31, 2023



Macro Dynamics

Robust commercial activity across key markets







Our four Key Markets
(Bangalore, Delhi NCR,
Hyderabad, Pune) benefit
from over 30mn sq. ft.
(over 70% of total) of
net office space
absorption in India

Note: All figures are based on Proforma Same-store i.e. includes ACIC Portfolio acquired in Aug'23 and excludes 2 sold assets in Feb'23 1: Source: JLL Report as of March 31, 2023

4. Core Cities include Ahmedabad

^{2.} Source: Cushman and Wakefield office report

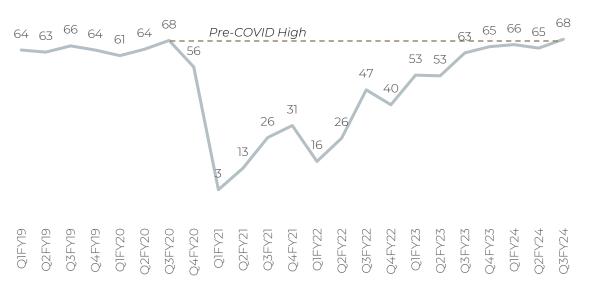
^{3.} Excluding the two assets under renovation : Caspia Pro, Greater Noida and Caspia, Delhi

Travel is recovering fast

~270 million passengers in CY231

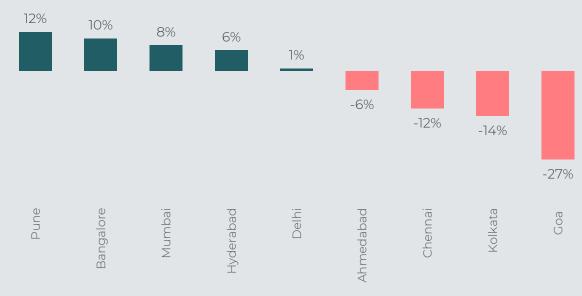
More than **1,000 aircrafts** have been ordered by Indian airlines²

QoQ airline passenger growth (in mn)¹



- Total airline traffic during Q3 FY24 has recovered to same levels as pre COVID (FY20); material headroom for growth
- Core office markets driving airline passenger growth; Bangalore, Pune and Hyderabad materially higher than pre COVID
- High potential in other markets as they grow above FY20 volumes in near future

Q3FY24 change over Q3FY20



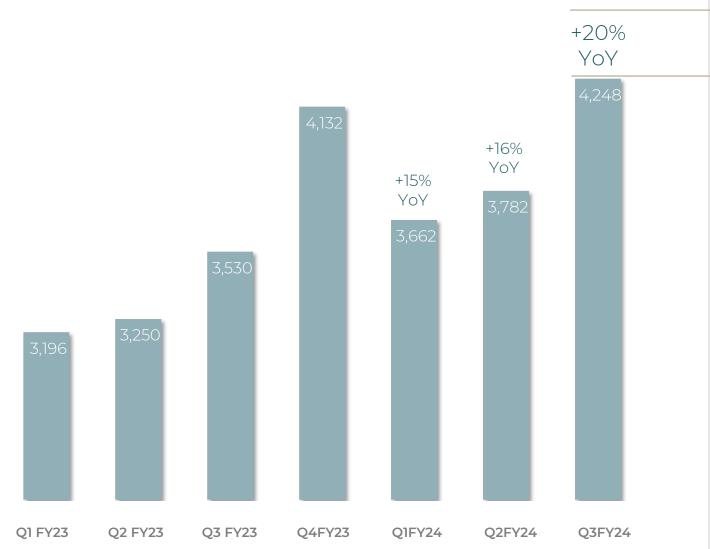
2 - Source: Company Research

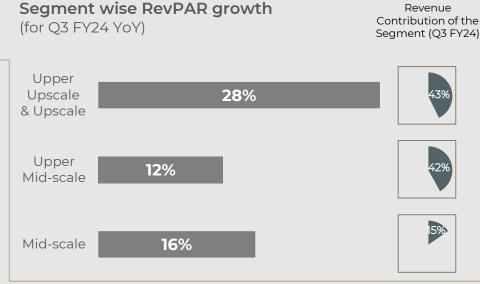
^{1 -} Source: Director General of Civil Aviation



Performance Summary

RevPARs continue upward trend



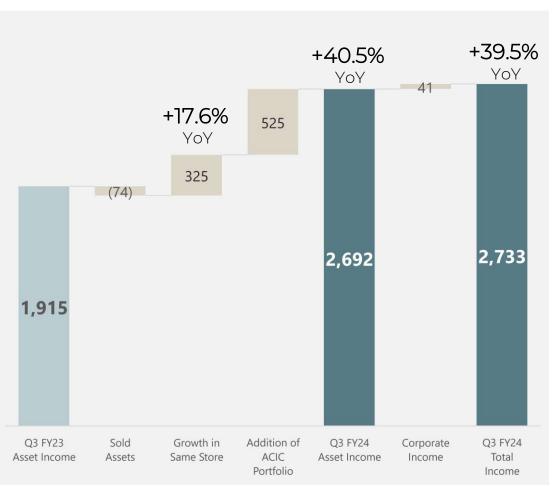


RevPARs are expected to maintain upward trend driven by continued office space absorption and growth in air passengers

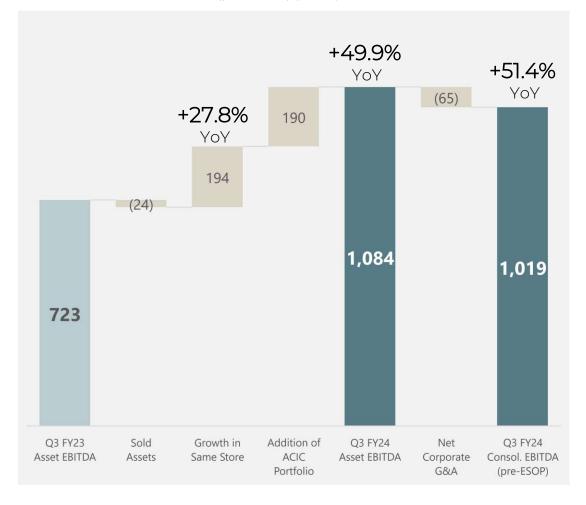


Q3FY24 - Total Income and Consol. EBITDA bridge

Total Income (₹ mn)



Consol. EBITDA (pre-ESOP) (₹ mn)



Q3FY24 financial snapshot



Robust performance in our **first quarter post IPO**

Growth led by **strong performance** of existing hotels and **integration of ACIC portfolio**

Achieved strategic milestone of **₹1bn of Consolidated EBITDA** (pre-ESOP expense),
demonstrating potential of current portfolio

On-going renovation and rebranding of part of our portfolio and increase in inventory sets a strong base for FY25



Operational efficiency

Asset EBITDA Margin % (9MFY24)

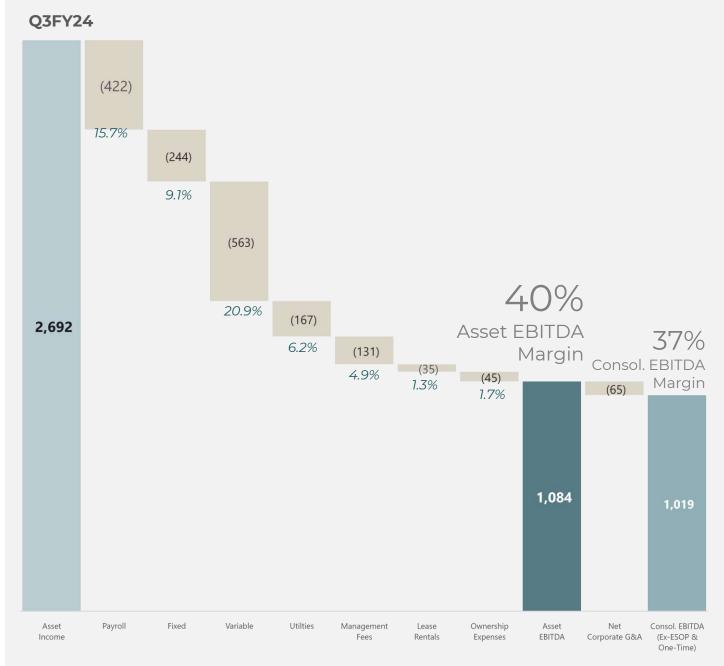




Potential of **800-1,000 bps improvement in EBITDA margin** for assets under-going rebranding and ACIC portfolio

Note:

- All values in ₹ mn unless specified otherwise
- Revenue / EBITDA mentioned above refers to Asset level Income and EBITDA
 - For classification of assets (Same Store/ACIC/Rebranding) refer glossary on Slide #34

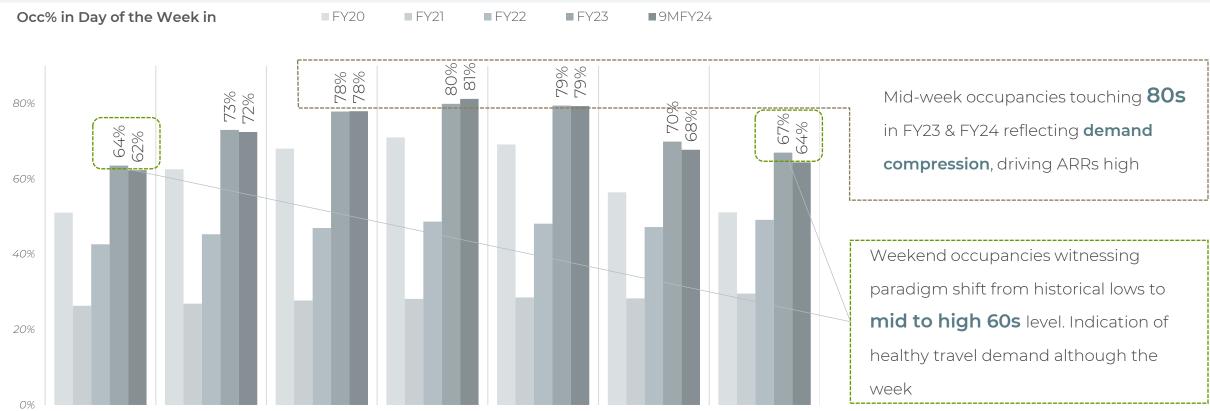


SAMHIntel Insights

SAMHIIntel is our inhouse and proprietary asset management tool. It uses high frequency data to identify trends which have a potential impact on performance.

The tool also allows us to integrate new acquisitions and asset manage our hotels independent of the operator/brand.





Fri

Sat

Thu

Sun

Mon

Tue

Wed



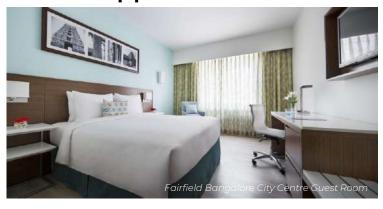
Segment Performance

Presence across demand segments

Upper Upscale & Upscale



Upper Midscale



Midscale



Our strategy is to be in strong markets with large, fast growing office & airline demand, and then use our multi-branded approach to get share of customers at different price points/ segments

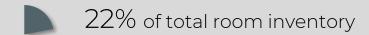
Upper Upscale & Upscale assets

Stable: Y-o-Y change of +/-200bps; Upward: Y-o-Y increase of between 200 – 700bps; **Strong Upwards**: Y-o-Y increase of more than 700bps; **Downward:** Y-o-Y decrease of between 200 – 700bps: and **Strong Downwards:** Y-o-Y decrease of more than 700bps.





5 hotels 1,074 rooms in key metros





36% revenue from Food & Beverage

Upcoming

- Addition of
 - 16 service apartments at Hyatt Regency Pune (potential to go up to 30 apartments)
 - New restaurant at Hyatt Regency Pune
- Renovation & rebranding of Hyatt Regency Pune
- Refurbishment of banquet facilities at Pune and Hyderabad to improve market share in social events
- Launch of refurnished executive rooms at Sheraton Hyderabad



Upper Mid-scale assets

Stable: Y-o-Y change of +/-200bps; ▲ Upward: Y-o-Y increase of between 200 – 700bps; **★ Strong Upwards**: Y-o-Y increase of more than 700bps; **Downward:** Y-o-Y decrease of between 200 – 700bps: and **Strong Downwards:** Y-o-Y decrease of more than 700bps.



15 hotels 2,163 rooms in 10 cities







Upcoming

- Integration of ACIC 962 rooms to our Upper Mid-scale portfolio
 - Conversion to a managed portfolio
 - Margin improvement due to shared services center
- Addition of 350 keys in Navi Mumbai¹
- Renovation & rebranding of Caspia Delhi
- Renovation & rebranding of Four Points by Sheraton Pune



Mid-scale assets

Stable: Y-o-Y change of +/-200bps; ▲ **Upward:** Y-o-Y increase of between 200 – 700bps; **★ Strong Upwards**: Y-o-Y increase of more than 700bps; **Downward:** Y-o-Y decrease of between 200 – 700bps: and **Strong Downwards:** Y-o-Y decrease of more than 700bps.

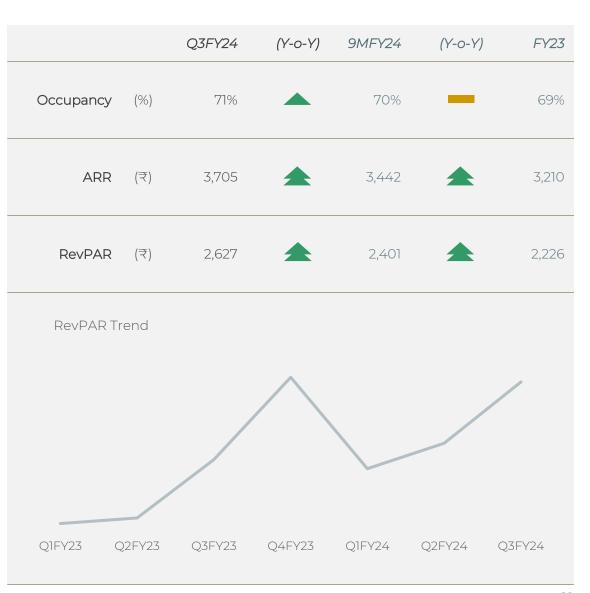


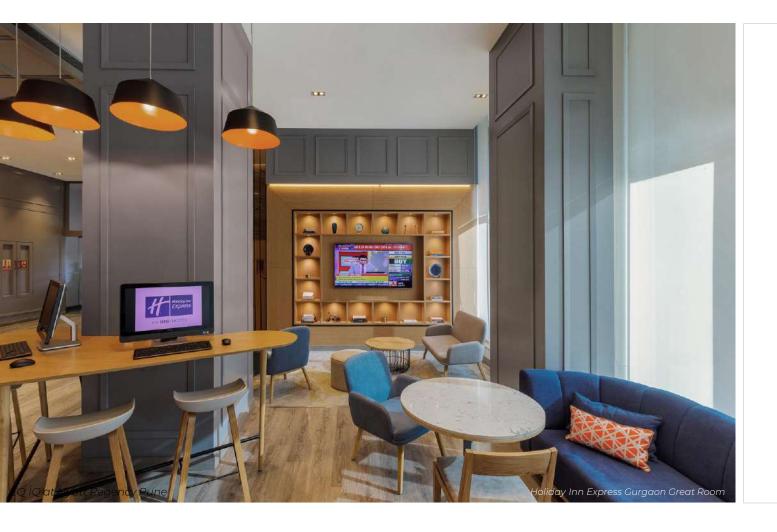




11 hotels 1,564 rooms in 7 cities

- 33% of total room inventory
- 15% of Asset Revenues for Q3FY24
- 9% revenue from Food & Beverage
- Upcoming
- 111 rooms Holiday Inn Express in Kolkata
- 54 rooms at Holiday Inn Express Whitefield
- 137 rooms renovation & rebranding of Caspia Pro Greater Noida
- Evaluating capital efficient long-term leases in key markets for future expansions



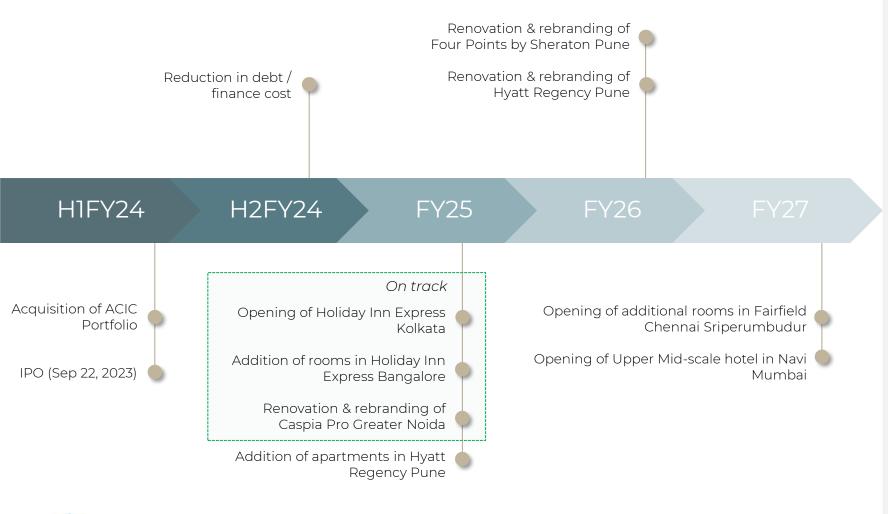


Growth Drivers

New Development by end of FY28 (Capex ~₹2,600 -3,000mn)

Chennai – 86 Mumbai - 350²





New Addition by end of FY25 (Capex ~₹500-600mn) Pune - 161

Kolkata – 111 Bangalore - 54

Renovation and/or rebranding (Capex ~₹850 1,150mn)

Delhi NCR - 279 Pune - 518 Vizag – 123

4,801

Growth

Significant upside with on-going initiatives;

- ⊕ EBITDA growth from strong performance of same store hotels
- ① Incremental earnings from hotels under rebranding
- ACIC integration
- New openings

Total Inventory of 5,418 Rooms by FY28

New inventory, 11%

ACIC, 14%

Rebranding, 17%

• Significant capex already invested in these assets

Rooms

Revenue/FBITDA

Nil • Evaluating capital efficient long-term leases in key markets for future expansions

617

• In process of transition of Marriott managed

• Inventory addition starting H2FY25 till FY28

• Clustering with SAMHI shared services center to improve margins and revenue distribution

Rooms 1.665 ₹2.724mn Revenue¹ EBITDA¹ ₹865mn Margin 32%

• 5 hotels with over 17% total inventory to undergo rebranding post renovation

• Significant RevPAR / Revenue growth with rebranding and margins to improve in line with same store hotels

Same Store. 58%

- 58% inventory share / 70% EBITDA contribution
- Strong market tailwinds support continued RevPAR growth
- Improvement in market share of certain hotels

Rooms 3,136 ₹4.827mn Revenue¹ FBITDA¹ ₹1.963mn Margin 41%



Asset Upgradation -Hyatt Regency Pune

Key Interventions

- Current inventory of 301 room including 79 apartments
- Addition of 16 new apartments (potential to expand up to 30)
- Addition of **1 new** speciality restaurant
- Full renovation of public areas, restaurants and meeting spaces
- Soft refurbishment of existing guest rooms

To impact

~10 - 15%

Pricing uplift

~₹250 - 400mn

additional revenue potential

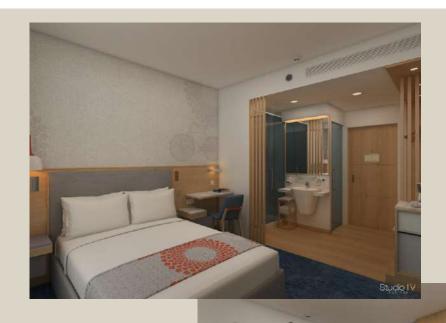
Interventions Completed







Inventory Expansion-Holiday Inn Express Bangalore Whitefield







Existing inventory of 161 rooms

Addition of 54 new rooms

Additional revenue potential of ~₹60-70mn

Fit-out in progress

Scheduled to be Operational in Q2FY25

New Opening - Holiday Inn Express Kolkata











New Opening of 111 rooms

SAMHI's Entry to Kolkata, a strategic market in Eastern India

Additional revenue potential of ~₹120 - 170mn

Ready structure, fit-out in progress

Scheduled to open in Q2FY25

Renovation & Rebranding -Holiday Inn Express Greater Noida



Interior Perspective







Rebranding of 137 operating rooms

Additional revenue potential of ~₹50-65mn

Fit-out in progress

Renovation scheduled to be Completed by Q2FY25



Future ready



Opportunity

Growth of office market and aviation in India continues to provide strong demand for hotels across key markets

We have seen 41mn. sft of net absorption of office space (in CY23) to key cities and the aviation market is poised for strong growth with new airports and increase in fleet across key carriers



Presence

Present across 13 key cities and with 8 strong global hotel brands. We can therefore capture demand at different price points

Our India market share of global brands such as Fairfield by Marriott and Holiday Inn Express gives us tremendous distribution to address growing domestic and international demand



Strategy

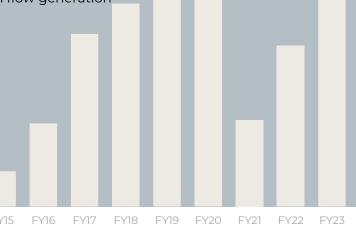
We have grown using an acquisition and turnaround led strategy. Its gives us growth with high degree of capital efficiency

In the near term, our growth will come from completion of the ACIC Portfolio integration; renovation-rebranding of a significant portion of our portfolio and addition of new inventory



Financial flexibility

Rapid reduction in debt and finance cost combined with increase in EBITDA is paving path towards reaching sustainable debt levels and yet allow free cash flow generation for growth



SAMHI's Historical Income Growth FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY22 FY23





Summary Financials

Financial summary (Consolidated P&L)

¹ESOP 2023 (as disclosed in prospectus)
P&L impact over 4 years:
₹460mn in FY24, ₹177mn in FY25,
₹ 95mn in FY26, ₹40mn in FY27

²Based on the recent discussions and correspondences with the relevant authorities the management is providing for an impairment for the value of the land and related assets in Navi Mumbai held by its subsidiary Duet Navi Mumbai. Duet Navi Mumbai has also filed a writ in the High Court Bombay challenging the notices issued by MIDC

	Q3FY24	Q3FY23	Change%	9MFY24	9MFY23	Change%	FY23
Operating Rooms (#)	4,801	4,050		4,801	4,050		3,839
Occupancy (%)	71%	70%		71%	71%		72%
Average Room Rate (₹)	5,959	5,011		5,504	4,691		4,850
Asset Income	2,692	1,915	40.5%	6,817	5,421	25.7%	7,499
Asset EBITDA	1,084	723	49.9%	2,614	2,006	30.3%	2,805
EBITDA Margin	40.3%	37.7%		38.3%	37.0%		37.4%
Other Income	41	43		72	77		117
Corporate G&A	(106)	(94)		(278)	(244)		(290)
Net Corporate G&A	(65)	(50)		(206)	(167)		(173)
Consolidated EBITDA (pre-ESOP cost & one-time expense)	1,019	673	51.4%	2,408	1,839	30.9%	2,632
ESOP ¹ Cost	(115)	-		(345)	_		(26)
Other One-Time Expenses	-	-		(146)	-		-
Consolidated EBITDA (Reported)	904	673		1,917	1,839		2,606
EBITDA Margin	33.1%	34.3%		27.8%	33.4%		34.2%
Depreciation & Amortization	(312)	(249)		(821)	(729)		(963)
Finance cost	(651)	(1,227)		(2,875)	(3,871)		(5,221)
PBT (excluding exceptional items)	(60)	(803)		(1,779)	(2,762)		(3,577)
Exceptional Items ²	(768)	0		(768)	113		192
РВТ	(828)	(803)		(2,547)	(2,649)		(3,386)
Tax Expense	84	(O)		88	(O)		(O)
PAT	(744)	(803)		(2,459)	(2,649)		(3,386)

Financial summary (Proforma P&L)

¹ESOP 2023 (as disclosed in prospectus)

P&L impact over 4 years:

₹460mn in FY24, ₹177mn in FY25,

₹ 95mn in FY26, ₹40mn in FY27

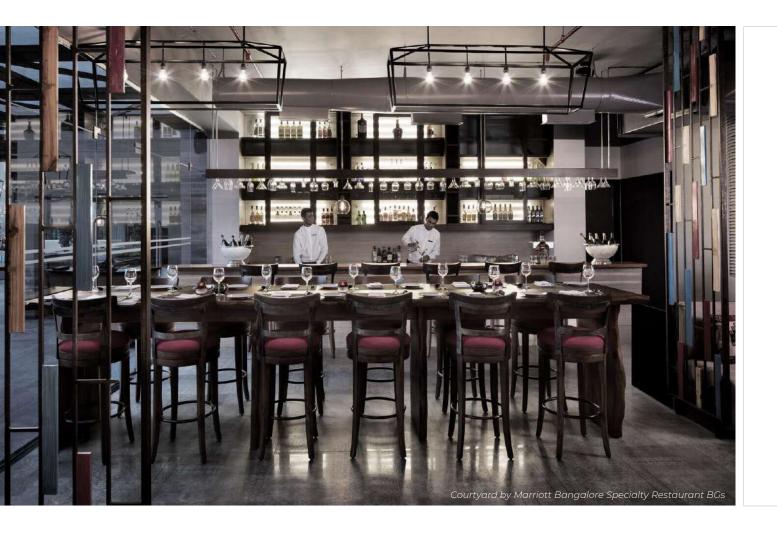
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	Q3FY24	Q3FY23	Change%	9MFY24	9MFY23	Change%	FY23
Operating Rooms (#)	4,801	5,012		4,801	5,012		4,801
Occupancy (%)	71%	71%		72%	72%		73%
Average Room Rate (₹)	5,959	5,032		5,462	4,701		4,862
Asset Income	2,692	2,428	10.9%	7,551	6,850	10.2%	9,488
Asset EBITDA	1,084	887	22.2%	2,828	2,494	13.4%	3,477
EBITDA Margin	40.3%	36.5%		37.4%	36.4%		36.6%
Other Income	41	47		77	113		156
Corporate G&A	(106)	(98)		(300)	(309)		(359)
Net Corporate G&A	(65)	(51)		(223)	(197)		(204)
Consolidated EBITDA (pre-ESOP cost & one-time expense)	1,019	836	21.8%	2,605	2,297	13.4%	3,273
ESOP ¹ Cost	(115)	_		(345)	_		(26)
Other One-Time Expenses	-	-		(161)	_		(132)
Consolidated EBITDA (Reported)	904	836		2,099	2,297		3,115
EBITDA Margin	33.1%	33.8%		27.5%	33.0%		32.3%
Depreciation & Amortization	(312)	(325)		(897)	(985)		(1,296)
Finance cost	(651)	(1,323)		(2,977)	(4,191)		(5,686)
PBT (excluding exceptional items)	(60)	(812)		(1,776)	(2,879)		(3,868)
Exceptional Items ²	(768)	(O)		(925)	111		192
РВТ	(828)	(812)		(2,700)	(2,769)		(3,676)
Tax Expense	84	(O)		88	6		17
PAT	(744)	(812)		(2,613)	(2,763)		(3,659)

Financial flexibility

On track to deliver a stable and flexible balance sheet

	Mar 31, 2023	Jun 30, 2023	Sept 30, 2023	Dec 31, 2023
Net Debt (₹mn)	28,339	29,383	17,974	18,427
TTM EBITDA* (₹mn)	3,273	3,333	3,398	3,580
Net Debt : EBITDA	8.7	8.8	5.3	5.1
Interest rate	12.5%	13.0%	10.8%	10.2%1
Annualized interest cost (₹mn)	~3,750	~3,940	~2,400	~2,000



Management

Experienced and professional team



Ashish Jakhanwala Chairman, MD & CEO

- Experience across hotel operations, design, consulting and investment
- Previously worked at InterGlobe Hotels (Director, Development) and Pannell Kerr Forster (Consultant)



Rajat Mehra CFO

- Previously worked with Religare Corporate Services as a EVP - Finance
- CA with diploma in Management from IGNOU

11+ yrs



Sanjay Jain Senior Director, Corporate Affairs, Company Secretary and Compliance Officer

- Previously worked with Beekman Helix India and DLF
- B.Com from University of Delhi, Cost Acct. and CS

13+ yrs In SAMHI



Gyana Das EVP & Head of Investments

- Previously worked with InterGlobe Hotels
- Masters in City Planning; IIT, Kharagpur & Bachelors in Architecture; NIT, Nagpur

13+ yrs In SAMHI



Tanya Chakravarty
General Counsel

- Previously worked with Phoenix Legal and Unitech
- Bachelor's degree in law from Army Institute of Law, Mohali

7+ yrs In SAMHI

Headed by a professional Board with strong corporate experience...



Ashish Jakhanwala Chairman, MD & CEO

Accor
Interglobe Hotels
Pvt. Ltd.
Pannel Kerr Forster
Consultants Pvt. Ltd.



Manav Thadani Non-Executive & Non-Independent Director

Hotelivate Pvt. Ltd.
HVS Licensing LLC



Michael Peter Schulhof Non-Executive & Non-Independent Director

Air Works India (Engineering) Pvt. Ltd. GTI Holdings LLC.



Aditya Jain Independent Director

International

Market Assessment
(India) Pvt. Ltd.

PR Pandit Public

Relations Pvt. Ltd.

Chemplast Sanmar

Ltd.



Michael David Holland Independent Director

Nexus Select Mall
Management Pvt. Ltd.
Embassy Office Parks
Management
Services Pvt. Ltd.
Assetz Property
Management
Services Pvt. Ltd.

JLL



Ajish Abraham
Jacob
Non-Executive &
NonIndependent
Director

Asiya Capital Investments Company K.S.C.P. Albazie & Co (RSM) Ernst & Young



Archana Capoor Independent Director

Tourism Finance
Corporation of India
Birla Cable Limited
S Chand and
Company Ltd.
Sandhar
Technologies Ltd.



Krishan Dhawan Independent Director

Bank of America
Oracle India

Glossary

#	Hotel Brand	City	Location	Operator	Segment	Operating Rooms	Category
1	Hyatt Regency™	Pune	Nagar Road	Hyatt	Upper Upscale	301	Rebranding
2	Renaissance	Ahmedabad	SG Highway	Marriott	Upper Upscale	155	Same Store
3	Sheraton	Hyderabad	Gachibowli	Marriott	Upscale	272	Same Store
4	Courtyard by Marriott	Bangalore	Outer Ring Road	Marriott	Upscale	170	Same Store
5	Hyatt Place™	Gurugram	Udyog Vihar	Hyatt	Upscale	176	Same Store
6	Four Points by Sheraton	Visakhapatnam	City Center	Marriott	Upper Mid-scale	123	Rebranding
7	Fairfield by Marriott	Bangalore	Whitefield	Marriott	Upper Mid-scale	104	Same Store
8	Fairfield by Marriott	Bangalore	City Center	Marriott	Upper Mid-scale	148	Same Store
9	Fairfield by Marriott	Bangalore	Outer Ring Road	Marriott	Upper Mid-scale	166	Same Store
10	Fairfield by Marriott	Coimbatore	Airport	Marriott	Upper Mid-scale	126	Same Store
11	Fairfield by Marriott	Chennai	Sriperumbudur	Marriott	Upper Mid-scale	153	Same Store
12	Fairfield by Marriott	Pune	Kharadi	Marriott	Upper Mid-scale	109	Same Store
13	Fairfield by Marriott	Goa	Anjuna	Marriott	Upper Mid-scale	130	Same Store
14	Caspia	New Delhi	Shalimar Bagh	SAMHI	Upper Mid-scale	142	Rebranding
15	Holiday Inn Express	Ahmedabad	SG Road	IHG	Mid-scale	130	Same Store
16	Holiday Inn Express	Bangalore	Whitefield	IHG	Mid-scale	161	Same Store
17	Holiday Inn Express	Pune	Hinjewadi	IHG	Mid-scale	104	Same Store
18	Holiday Inn Express	Gurugram	Sohna Road	IHG	Mid-scale	205	Same Store
19	Holiday Inn Express	Pune	Pimpri	IHG	Mid-scale	142	Same Store
20	Holiday Inn Express	Hyderabad	Hi-tech City	IHG	Mid-scale	150	Same Store
21	Holiday Inn Express	Nashik	Ambad	IHG	Mid-scale	101	Same Store
22	Holiday Inn Express	Hyderabad	Banjara Hills	IHG	Mid-scale	170	Same Store
23	Holiday Inn Express	Bangalore	Tumkur Road	IHG	Mid-scale	115	Same Store
24	Holiday Inn Express	Chennai	Thoraipakkam	IHG	Mid-scale	149	Same Store
25	Caspia Pro	Greater Noida	Knowledge Park	SAMHI	Mid-scale	137	Rebranding
	Sub-total (Ex-ACIC Portfolio)					3,839	
26	Fairfield by Marriott	Hyderabad	Gachibowli	-	Upper Mid-scale	232	ACIC
27	Four Points by Sheraton	Pune	Viman Nagar	-	Upper Mid-scale	217	Rebranding
28	Fairfield by Marriott	Ahmedabad	Ashram Road	-	Upper Mid-scale	147	ACIC
29	Four Points by Sheraton	Jaipur	City Square	-	Upper Mid-scale	114	ACIC
30	Four Points by Sheraton	Chennai	OMR	-	Upper Mid-scale	116	ACIC
31	Fairfield by Marriott	Chennai	Mahindra World Centre	-	Upper Mid-scale	136	ACIC
	Sub-total (ACIC Portfolio)					962	
	Grand Total					4,801	
	Grand Total					7,001	

Management Contract Highlights	
Average Tenure (yrs)	24.1
Average Residual Tenure as on Dec'23 (yrs)	17.8
Management Fee as % to Total Income from Assets (FY23) (Base & Incentive Fee)	4.75%



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The equity shares of SAMHI Hotels Ltd. were listed on National Stock Exchange of India Ltd. (NSE) and BSE Ltd. (BSE) on 22 September 2023. Accordingly, the unaudited standalone and consolidated financial results for the quarter ended 31 December 2023 has been drawn up in accordance with the requirement of Regulation 33 of the Listing Regulations.



Thank You



Company

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